Second Vatican Conference on Impact Investing – Making the Year of Mercy a Year of Impact for the Poor

Sources of Capital and the Enterprises in Which They Invest

Mr. John Kohler, Miller Center for Social Entrepreneurship, Santa Clara University



2nd Vatican Impact Investing Conference

Sources of Capital & the Enterprises in which they Invest June 28, 2016

Rewind: What Have We Discussed?

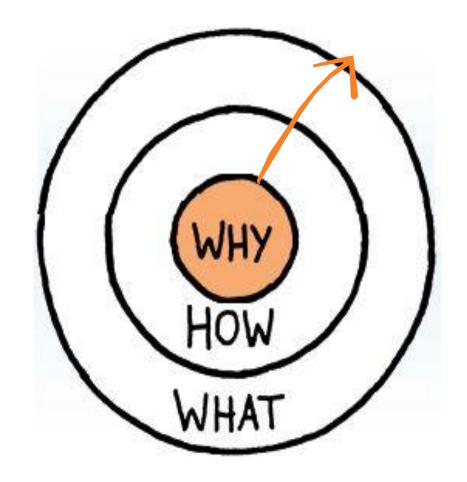


- Church 'points of presence' an essential part of the impact investing fabric
- Businesses with a social or environmental purpose are already part of the Catholic Social Mission
- Experience in impact investing is already accumulating at several Catholic institutions
- Impact measurement is important and is highly correlated to Catholic social teaching

What Do Impact Investors Look For?

The 'Why'

Very few organizations know 'WHY' they do what they do. WHY is not about making money. That's a result. The 'why' is a purpose, cause or belief. It's the very reason your organization exists.

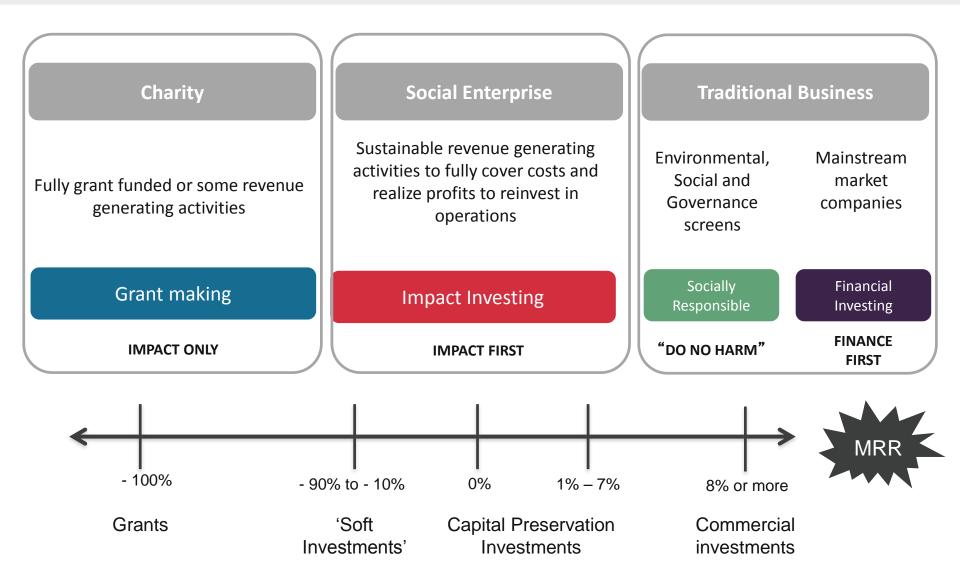


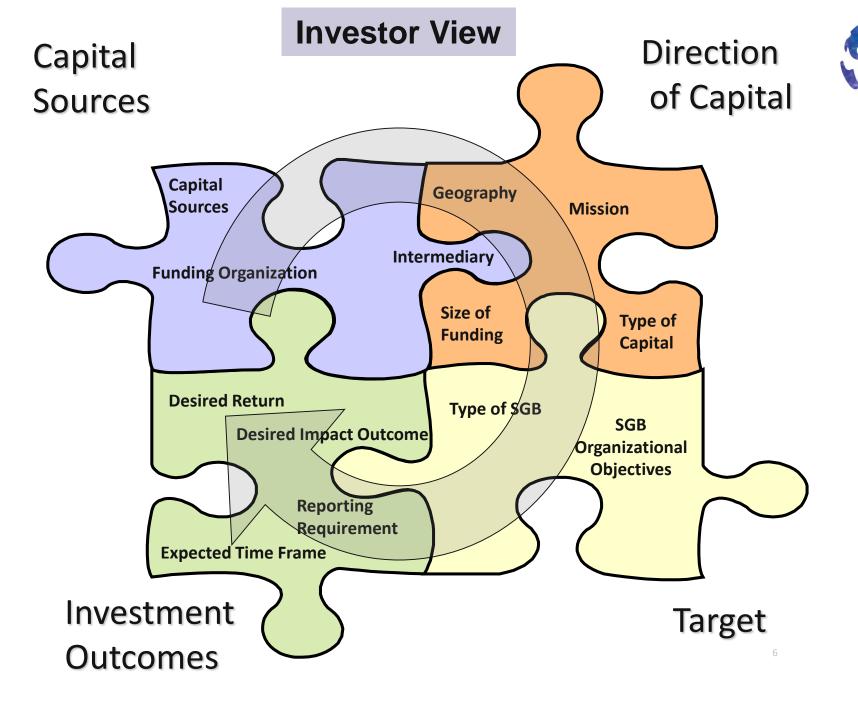


Source: Simon Sinek

Investor Return Expectations







'Colors of Money'



Social enterprise growth can often be accelerated if different types of capital finance it. This has often been referred to as the 'colors of money'. All of these types of money can be used for impact investments, except grants or donations.

- ✓ Grant capital or philanthropic donation
- ✓ Soft or concessional loan (below market rate)
- ✓ Trade credit (short term debt)
- ✓ Microfinance or SME lending (usually debt)
- ✓ Equity (ownership share of the company)
- ✓ Commercial lines of credit (short or long term debt)

Sources of capital have rarely been coordinated and introduce competing priorities... This is changing

Most Aligned Impact Investors*



Provide a variety of capital from loans to equity

Foundation

Non-governmental Org.

Impact Fund Manager

Development Finance Inst.

Family Home Office (FHO)

Individual Investor

Non-profit organization created for charitable work; many are aligned with sustainable development goals (SDGs)

A non-profit, voluntary citizen's group organized at a local, national or international level. Implements donor programs

Manages a 'pool' of money against a stated investment theme that combines social impact and financial return

Occupies the space between public aid and private investment, facilitating international capital flows - OECD

A family controlled investment group managing trusts and funds (\$100M value) with a professional staff

High net-worth asset owner who combines money and meaning against a self-declared investment policy

^{*} Does not include government institutions: USAID, DIFID, SIDA, etc.

Aligned Examples



Many are sitting in this room today

Foundation

Ford, Argidius, Heron, Tony Elumelu, Omidyar, Gates, Skoll

Non-governmental Org.

CRS, BRAC, AKDN, Mercy Corps, ACDI/VOCA, Pact, CARE

Impact Fund Manager *

Skopos, Acumen, Root Capital, Bamboo Finance, D-Capital

Development Finance Inst.

European Development Bank, IFC, OPIC, AfDB, Asian Development Bank, IaDB, FMO (Dutch), IsDB

Family Home Office (FHO)

Bessamer, Blue Haven, Aspiriant, KL Felicitas, Porticus

Individual Investor

Toniic, PYMWYMIC, Investors Circle, Women Effect

^{*} Many are organized as an NGO

What Do They Invest In?



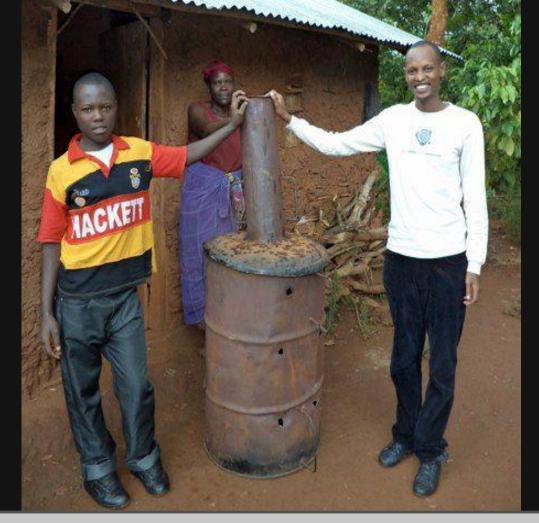
In-direct investments:

- Funds with social impact
- Groups of companies under one governance structure or legal entity (e.g. holding company)
- You may also hear terms like: Special Purpose Vehicle (SPV) or 'land trusts' or 'impact bonds'

Direct investments:

- Social Enterprise or business created to measurably further a social purpose in a financially sustainable way*
- ♦ Example: EcoFuel Africa

^{*} Beneficial outcome takes into account the ultimate beneficiary



Mission: Agricultural waste to affordable clean, cooking fuel for low-income households in Uganda







Problem Statement

35M people, 80% are farmers living in poverty

75% of the forest are already lost

Cooking fuel is 40% of household income



Solution: Green Briquettes





Produced from agricultural waste

65% cheaper than charcoal

Usable in any cook stove

Burns cleaner and longer

Business Model: Increased Income in Value Chain





<u>Farmers</u>

Increase income by 23% on average



Eco-fuel Africa

• 50% gross margin



Micro-Retailers

 Increase disposable income by 50%



Households

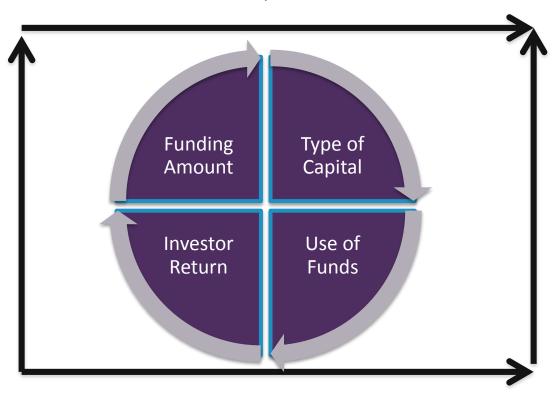
 Increase disposable income by 30%

What Impact Investors Look For

Impact Model & Metrics



Scalable Operations



Investment Ready

Business Model & Metrics

Four Trends to Note



- Program Related Investment (PRI) changes
- Micro-Finance and NGO participation
- Crowdfunding as money for newly formed enterprises
- ♦ Blended Finance

Blended Finance



Blended finance is defined as the complementary use of grants and non-grant **financing** from private and/or public sources to provide **financing** on terms that would make projects financially viable or sustainable

Example:



Blended Finance



